

## Effect of Mobile Money on the Demand for Retail Banking in Zambia: Case Study of Zanaco in Lusaka

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### ABSTRACT

This paper examines how mobile money affects the demand for retail banking in Zambia, focusing on ZANACO in Lusaka. Driven by the rise of mobile money services from MTN Zambia, Airtel Money, and Zamtel Mobile Money, Zambia saw over 20 million registered mobile money users by the end of 2022. Using data from 376 respondents and regression analysis, the study found a strong negative relationship between mobile money usage and traditional banking ( $r = -0.72$ ,  $p < 0.05$ ). Cost-effectiveness and safety emerged as key factors influencing customers' preference for mobile money. While mobile money reduces reliance on traditional banking for small transactions and bill payments, retail banks remain vital for lending and large transactions. The study recommends that ZANACO enhance digital banking services, improve mobile banking security, and explore partnerships with telecom operators to maintain competitiveness.

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## Introduction

Zambia's financial landscape has changed dramatically as mobile money services have grown in popularity, notably in the previous decade (Kawimbe, 2020). As telecommunications firms such as MTN Zambia, Airtel Zambia, and Zamtel extend their mobile money platforms, users have welcomed this technology as a handy alternative to traditional banking services. This transition has profoundly impacted how financial transactions are carried out, creating both possibilities and problems for retail banking organisations. Among these institutions is Zambia National Commercial Bank (ZANACO), which is dealing with changing customer expectations because of the growing use of mobile money services (Finscope, 2021).

Mobile money enables users to execute financial transactions such as transfers, payments, and savings using their mobile devices, eliminating the need for physical bank offices. This invention has been critical in boosting financial inclusion, particularly in poorer countries where access to traditional banking services is frequently restricted (Kawimbe, 2020). However, the increasing usage of mobile money raises serious concerns regarding the influence on demand for retail banking services. While mobile money provides ease, accessibility, and lower transaction costs, conventional banks such as ZANACO must analyse how these changes effect consumer behaviour,

especially in metropolitan areas like Lusaka, where mobile money usage is strong (Jack & Suri, 2014). In recent years, Zambia has witnessed the dominance of its mobile money services sector by the three largest telecommunications companies in the nation: ZAMTEL, Airtel Zambia Limited, and MTN Zambia Limited. By December 2022, the number of mobile money customers in Zambia had surged to 20,247,111, signifying a notable 5.93% increase compared to the 19,114,208 customers recorded in December 2021 (Adom et al., 2023). This growth trend can be further contextualized by recognizing that the average number of mobile money users in Zambia, spanning from December 1960 to 2022, stood at 3,635,500, based on 50 data points, as reported by ZICTA (2023).

### Research objectives

- i. To identify factors that influence customer's decision to use mobile banking services
- ii. To assess the effect of Mobile money services on the demand for retail banking at ZANACO

### Research questions

- i. What are factors that influence customer's decision to use mobile banking services?
- ii. What is the effect of Mobile money services on the demand for retail banking at?

## Literature Review

This chapter serves as a comprehensive examination of the current body of literature regarding mobile money and its impact on the demand for retail banking services. It delves into

### *Growth of Mobile Money in Zambia and Africa*

The growing popularity of mobile money services has changed the retail banking landscape in Zambia and the African continent. With mobile wallets, people can perform simple financial activities such as deposits, money transfers, and bills payment using their mobile handsets, without the need for physical banks. Financial exclusion has reduced because of mobile money usage; especially in very remote locations without financial institutions. (Bank of Zambia, 2020). This is indeed a challenge for retail banks such as ZANACO, as people who previously relied on traditional windows are now embracing mobile money services (Bank of Zambia, 2022). Cushioned by the Still Growing economy, the Zambian market is poised for growth in adoption of mobile banking like levels observed in the rest of the African continent.

Mobile money has developed in a similar way to other regions in Zambia, especially Africa where Mobile Finances have transformed the financial ecosystem. Mobile banking began with the launch of M-PESA by Safaricom, Kenya in 2007. It has since been quickly adopted in the Sub-Saharan Africa region reaching millions of users and supporting financial inclusion (Jack & Suri, 2014). For instance, in Zambia we have companies like MTN and Airtel who have propelled the growth of mobile money in the country with a single unit, MTN Zambia having over 8 million of its customers registered to mobile money services by the year 2023 (MTN Zambia, 2023). The increased number of individuals possessing mobile money services and particularly in the rural areas and underserved regions is an indication that the people's preference is changing from retail banking services to digital financial services.

Zambia's mobile money system has achieved considerable success and as a result, has influenced financial inclusivity within the country's continents. For starters, financial investment has been made possible by mobile money. This is especially true for several Zambians who were not able to access banking services due to various constraints (Suri & Jack, 2016). Such kind of developments have caused traditional retail banks to experience increased competition as the retail banks' clientele is being threatened. Retail banks such as ZANACO are now increasingly under pressure to provide additional services such as digital services as mobile money providers baseline themselves as dominant forces (Bank of Zambia, 2022).

the intricate dynamics between banks and mobile money operators (MMOs), explores the potential threats posed by mobile money to the traditional retail banking sector, and offers valuable insights through empirical analysis of the relevant literature.

### *Impact of Mobile Money on Customer Banking Preferences*

The impact of mobile banking solutions on the preferences of bank customers has been tremendous because such countries as Zambia, where this feature is availed, has very limited access to the traditional banking system. Mobile banking, it is argued, is an affordable option unlike other means of banking which demands that the customer visit the bank for simply making a withdrawal or deposit (Mbiti & Weil, 2016). This is because mobile money services are developed, they focus on the countries or regions in the world where people were previously marginalized inclusive of the far and the rural areas increasing and improving their economic status level (Suri & Jack, 2016). This scenario is more evident to the clients of Zambia National Commercial Bank (ZANACO) in Lusaka owing to the ease and cost effectiveness of the use of mobile money services as compared to conventional banking practices. In addition, the use of mobile money services has changed customer preferences in that it has enabled fast and safe electronic transactions, thus diminishing the need for retail banking for transactions such as money transfers, bill payments and purchasing of airtime cards for end-users (Ndlovu & Ndlovu, 2018). This change is also important for the urban clients who are very concerned with the saving of time as well as the safety of the transactions. However, many customers of ZANACO bank finds it very convenient to use their mobile phones to access their funds rather than standing in the long queues that are witnessed in banks. As a result, retail banks are faced with the requirement of adopting mobile technologies into their services to keep their clients and compete effectively in the financial market (Demirgüç-Kunt et al., 2018).

### *Factors Influencing Customers' Decision to Use Mobile Banking Services.*

#### *Convenience and Accessibility*

The ease with which mobile banking services can be accessed remains a major motivating factor for customers who wish to use the services. Mobile banking enables a simple user to conduct a transaction without having to step outside of their home premises and even without the need to physically access a bank branch, which comes in handy especially to people who either live in or are visiting remote regions with no or few banking services available (Wambari, 2017).

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### ***Cost and Affordability***

Cost is one key factor that customers consider when deciding to use mobile banking services. Cost includes mobile banking transactional fees, mobile banking charges, and other expenditures that may be incurred. In developing economies such as Zambia, this is quite fundamental for many of such consumers. Citing Chigada and Hirschfelder (2017), however, it is mobile banking solutions that are explained in great measure because of their lower costs than these other factors even if the areas have limited availability of physical bank branches.

### ***Security and Trust***

The level of security and trustworthiness are the major contributors to the disposition of the customers in using mobile banking because they must ascertain that their financial details are safe. Zhou (2011) states that security is one of the key concerns that hinder the adoption of mobile banking.

### ***Demographic and Socioeconomic Influences***

There are numerous aspects that may drive or hinder the use of mobile banking services, among which demographic and socio-economic factors are significant. Broad characteristics such as age, income, education, and occupation determine whether a given individual will use mobile banking or not.

### ***Strategies for Synergy Between Mobile Money and Retail Banking***

In the case of Zambia, the two developments are complementary and necessary to attain and sustain financial inclusion to the retrieval of retail banking. As one of the main approaches, those systems must be connected to the banks and the banking business itself. The reloading of the incorporated service buckets becomes available to ZANACO clients and their bank account holders as a new level of services and capabilities are introduced.

### ***Integration Models and Partnerships***

The amalgamation of mobile money facilities alongside retail banking enhances both sectors tremendously. One such way of achieving this synergy is through the collaborations that allow mobile money services to coexist with traditional banking systems, also known as partnerships. These niceties between bank doors usually happen together as commercial banks join hands with mobile network operators (MNOs). In Zambia, for instance, banks such as ZANACO have entered partnerships with mobile money services to allow their customers to perform banking from their mobile devices. Such integration allows users to perform services including but not limited to, bill and money transfers, saving and loans with mobile money as an

extra service on top of the conventional banking services (Chipeta & Mwiya, 2021). In this way, and because people are more likely to adopt these methods, using the channels transcend the services offered in the banks and expand their clientele to distant locations where there are no banks, and physical presence is thin. One of the most notable integration models is the "Mobile Wallet with The Bank Behind It" where banks create a mobile wallet or work with mobile money operators to provide an alternative digital option to banking. These mobile wallets are in turn connected with the customers bank account enabling transfer of money from their bank account to that of the mobile money and vice versa.

### ***Digital Banking Transformation***

Transformational change in the banking sector implies that more customers than ever access banking services from anywhere thanks to advanced technology and mobile devices. For ZANACO, it entails accepting the use of technologies that combine mobile money and retail banking to lower the operational costs as well as improve efficiency. Banks have mobile apps, ATMs, and websites among other tools to enhance banking services on a 24/7 basis even to those customers who do not want to visit the bank (Banda & Chirwa, 2021).

### ***Customer Experience and Value Proposition***

Mobile money has raised the bar for the financial services industry. It has made most transactions convenient, accessible and inexpensive. In the case of retail banks, customer experience is referred to as the enticing value proposition and that is why there is a need to provide customers with simple and user-friendly mobile banking apps that come with integrated mobile money. Thus, enabling customers to carry out a variety of activities such as transfers, savings, loan repayment among several others through their mobile devices. For example, ZANACO could enhance customer satisfaction through a chatbot that provides instant responses, customized offers with respect to individual transactional patterns, and bonuses for regular activities via mobiles and banking (Ismail et al., 2021).

### ***Empirical Review of Related Studies***

Kamakodi and Khan (2014) choose the research topic to identify the factors that affect the customers' decisions of bank selection. The research was based on the analysis of data from more than 292 bank interviewees. They found that several characteristics influenced a person's predisposition towards a certain bank. The characteristics include the safety of the ATMs, the reputation of the bank, convenience, where one

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works and banks, personal attention, client servicing, and even availability of the ATMs (Kamakodi, 2014).

In the research of Jack and Suri (2014), it was noted that there were transaction costs, such as the cost for transport to visit a commercial bank, which caused many people in the far-flung areas to be unable to access banking services. These costs were also categorized as taking too much time and money.

Another research by Manrai (2017) concluded that enhances customer satisfaction and preference towards a bank can be associated with several variables. These included fast service delivery, better offerings, good environment and less queues. In addition, in the Manrai (2017) study, it was also mentioned that the image and the image that the customer had of the bank was affected by external factors such as imaging, corporative identity, and the customers' contacts with bank employees

Chikweru et al. (2021) conducted a study that considered the links between mobile money and physical banking in the context of Zambia. Their results indicated that a reduction in the number of physical banking transactions demanded by customers has occurred because of the proliferation of mobile money services in the market, which requires customers to engage in mobile platforms for any transactions.

## Methodology

The research onion by (Saunders, Lewis, & Thornhill, 2016) was used as a guide for the construction of the research framework. The chapter begins by highlighting the philosophy and research approach used including the strategy justification. This then helps to define the method of data collection and analysis most appropriate for the research. This chapter will also cover all ethical considerations of this research. The chapter is important because it will help us address the aim of this study which is the influence of mobile money on the demand for retail banking services, with a specific focus on ZANACO in Lusaka. This helped answer the research questions as well as develop new knowledge on the subject.

### Underlying Philosophy

A positivist paradigm was used for this study. Paradigm in research refers to the researcher's view of the world which informs their interpretation of the research data (Kivunja & Kuyini, 2017). The methodology used in the interpretivist paradigm is naturalist. The positivist approach corresponds with establishing the causal relationships and strength testing with empiricism. In using structured methods, such as surveys or experiments, the study will be objective in assessing key variables and their interaction. Moreover, the use of statistical tools guarantees precision in identifying trends, offering valid insights with no interference from subjective opinions or biases.

This corroborates the argument by Bryman (2016) that positivism enables researchers to develop findings that are statistically significant yet applicable to wider contexts.

### Research Approach

A descriptive survey design is being used for in-depth information concerning the problem statement. Description survey methods are one of the popular ways through which information concerning behavior attitude and perception about something is collected among the individuals, which further makes them capable for analyzing the relationship between mobile money and demand for retail banking. This design allows the researcher to quantify data on important variables such as the rate of mobile money adoption, customer preferences, and the frequency of using mobile money compared to retail banking. The survey method is specifically suitable because it can be used to identify trends, variations, and correlations in data (Creswell, 2014).

### Time Horizon

This was a cross-sectional study with data being collected between October 2024 and January 2025. Data pertaining to this study was neither collected before nor after this period for this research.

### Research method and Justification

There is necessity for the quantitative research method embraced for this study due to inference of numerical data collection and analysis, which would systematically measure, compare, and interpret patterns and relationships. Structure is provided in terms of the possibilities offered by quantitative methods for the researcher to test certain hypotheses and draw conclusions derived from the data. This research will, through the employment of surveys and structured questionnaires, ensure consistency of data collection where degrees of reliability and validity will be high. A method such as this provides the possibility of understanding the extent of a phenomenon, such as levels of customer satisfaction or adoption rates for a particular service, while simultaneously identifying any statistically significant correlations among the variables (Creswell, 2014).

Another thing is that the quantitative study provides an opportunity to generalize to the larger population which is one important aim of this research. Also, the focus on objective measurement and statistical analysis minimizes bias and increases credibility of results. Quantitative data replication is easy and will allow the researcher to make clear comparisons from diverse demographic or geographic locations, thus enabling answering the research questions. Ultimately, this



structured and empirical dimension in quantitative research permits a deeper understanding of the relationships and trends will justify it as the primary method in this study (Bryman, 2012).

### **Sampling frame and sample size**

The population of the study approximated 100,000 customers of Zambia National Commercial Bank who fall within the Lusaka Central Business District, and a total of 150 staff operating at the Head Office in Lusaka District.

The sample size was calculated through Yamane (2019) who provides a formula as stated below.

$$n = \frac{N}{1 + N(e^2)}$$

Where,

n is the required sample size.

N is population size

E is the desired margin of error.

$$n = \frac{100,150}{1 + 100,150(0.05^2)}$$

$$n = \frac{100,150}{1 + 100,150(0.0025)}$$

$$n = \frac{100,150}{1 + 250.375}$$

$$n = \frac{100,150}{251.375}$$

$$n \approx 398.22$$

### **Data collection and analysis**

The data was collected through a closed ended questionnaire. The questionnaire was administered to customers in the banking hall, awaiting their turn for service at the counter. This procedure was done with full concurrence and cooperation from the management of the bank, since this means internal protocols and organizational policies were strictly adhered to. Quantitative data from the structured questionnaires will be analyzed using SPSS. Descriptive statistics will be done to summarize data by using measures of central tendency, which include mean, median, and mode, and measures of variability, including standard deviation and range.

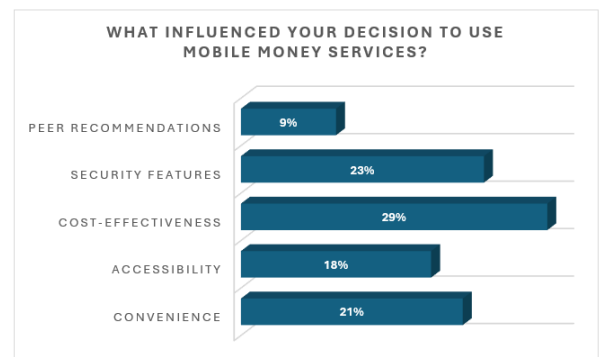
### **Reliability, Validity and Generalizability of Research Findings**

The various measures and tests that are used to establish reliability and validity of data cannot be applied to qualitative research. There is an ongoing debate about the applicability of

validity, reliability, or generalisability to qualitative research. More broadly these terms can apply to qualitative research, validity would refer to the integrity of methods used and how accurately the findings reflect the data. Reliability would refer to the consistency of the data analysis procedure (Noble & Smith, 2015). Reliability, validity, and generalisation in this study was assured by considering personal biases which may have influenced findings, sampling biases, records were carefully stored and there was a transparent trail of data interpretation.

## **Findings**

### **Factors Influencing Customers' Decision to Use Mobile Banking Services**



**Figure 4. 5 What influenced your decision to use mobile money services?**

Survey results suggest that cost-effectiveness (29%) and security features (23%) were among the major three factors influencing respondents' decisions to use mobile money services, immediately followed by convenience (21%) and accessibility (18%). Peer influence (9%) had the least effect on mobile money service adoption. Thus, the results indicate that affordability and security matters more to customers when considering mobile money alternatives to traditional retail banking. Relating back, therefore, to the study on The Effect of Mobile Money on the Demand for Retail Banking in Zambia (ZANACO, Lusaka case study), the data points demonstrate some key drivers for mobile money adoption that will directly or indirectly, in this case, contribute to decreasing the chances of conventional banking services. Clients who are looking for cost-effective means of transactions would be expected to move away from traditional banking, thereby infringing on ZANACO's client retention and demand for service. From the understanding of this data, it appears that convenience and accessibility carry a lower mediocre weight; thus, while structured financial services are designed to serve the banking platform of ZANACO, more and more mobile money services can bypass these services in customer satisfaction. In summary, such knowledge dictates that ZANACO will need either to

incorporate mobile money functionality or step up its technological banking systems, matching the affordability, security, and ease of use being offered by mobile money services.

### ***The Effect of Mobile Money On Retail Banking Demand***

Most of the users (76%) indicated that they now have fewer visitations to ZANACO branches due to mobile money products( $p<0.001$ ), which suggests a strong correlation between mobile money usage and fewer bank visits. Alternatively, on the question of whether mobile money services better address their banking needs than retail banking, 52% (20% strongly agree, 32% agree) agree, and 27% are neutral, 27% is somewhat disagreeing. The p-values to these responses are extremely low (0.01-0.05), suggesting the results are statistically significant, which suggests a shift in customer banking preference to mobile solutions.

Bill payments were the most used mobile money services (58%), with withdrawals accounting for 22% and deposits following closely behind at 20%. Moreover, mobile money has somewhat or slightly reduced the use of retail banking services by 66% of the respondents, whereas only 14% indicated that they have become more reliant on the services. This shows that there is a strong substitution effect where most customers are turning to mobile transactions instead of traditional banking. Certainly, the convenience of this mode could be driving the trend, as 52% agree that mobile money is more convenient than ZANACO's retail banking, while 27% disagree and 27% are neutral. Again, the p-values (especially 0.00 and 0.01) for strong agreement and agreement testify to statistical significance in customer preference for convenience with mobile money. Such issues are typical of the growing influence of digital financial services on traditional banking and demand strategic integration between mobile money and retail banking.

**Table 4. 2 The effect of mobile money on retail banking demand**

Question	Response	Percentage (%)	Frequency (n)	P-value
Has your use of mobile money services reduced your visits to ZANACO branches?	Yes	76	285	0.001
	No	24	90	0.003
Do you agree mobile money services meet your banking needs better than retail banking services?	Strongly agree	20	75	0.04
	Agree	32	121	0.03
	Neutral	21	79	0.02
	Disagree	15	56	0.01
	Strongly disagree	12	45	0.05
Which of the following services do you prefer using mobile money for?	Deposits	20	75	0.02
	Withdrawals	22	83	0.01
	Bill payments	58	218	0.04
How has mobile money impacted your reliance on retail banking services?	Significantly reduced	36	135	0.02
	Slightly reduced	30	123	0.05
	No change	20	75	0.02
	Slightly increased	10	38	0.01
	Significantly increased	04	05	0.03
Do you agree that mobile money services offer better convenience compared to ZANACO's retail banking services?	Strongly agree	32	121	0.00
	Agree	20	75	0.01
	Neutral	21	79	0.02
	Disagree	17	64	0.04
	Strongly Disagree	10	38	0.01

Source: Author (2024)

### ***The strategies for synergy between mobile money and retail banking***

Question	Response	Percentage (%)	Frequency (n)	P-value
Would you prefer an integration of mobile money and retail banking services?	Yes	81	305	0.00
	No	19	71	0.01
What kind of features would you like in a synergy between mobile money and retail banking?	Seamless transfers between accounts	54	203	0.04
	Unified mobile app for both services	23	87	0.06
	Enhanced customer support	15	56	0.03
	Lower transaction fees	08	30	0.00
Do you agree that ZANACO should actively promote the use of its mobile banking platform?	Strongly agree	20	75	0.01
	Agree	32	121	0.00
	Neutral	21	79	0.04
	Disagree	15	56	0.03
	Strongly disagree	12	45	0.00
How satisfied are you with the current integration (if any) of mobile money and retail banking services at ZANACO?	Very satisfied	27	102	0.00
	Satisfied	25	94	0.05
	Neutral	20	75	0.04
	Dissatisfied	10	38	0.01
	Very dissatisfied	18	67	0.03
How has mobile money impacted your reliance on retail banking services?	Significantly reduced	36	135	0.02
	Slightly reduced	30	123	0.05
	No change	20	75	0.02
	Slightly increased	10	38	0.01
	Significantly increased	04	05	0.03
What improvements do you suggest for ZANACO's mobile and retail banking synergy?	Better mobile application functionality	28	105	0.01
	Faster transaction times	23	87	0.04
	Lower transaction costs	22	83	0.07
	Enhanced customer education on available	27	101	0.00

The findings portray a very clear customer attraction in taking the mobile money into retailing banking services at ZANACO, with an overwhelming 81% of all respondents indicating support. The most manifested requirement in such integration

includes seamless transfers between accounts for 54%, a single mobile application for 23%, better customer support for 15%, and low transactional costs for 8%. Statistical significance (p-values) shows very strong endorsement to those features such as lower transaction fees ( $p = 0.00$ ) and seamless transfer ( $p = 0.04$ ). Additionally, 52% of respondents consider that ZANACO should push their mobile platform for banking: Strongly Agree + Agree; this further substantiates the necessity for advanced digital banking.

About satisfaction with the current integration of mobile and retail banking, there is very strong satisfaction among 27% of customers and that of 25% is satisfied; but at the same time, 28% appear dissatisfied (10% dissatisfied, 18% very dissatisfied). Effect drawn from mobile money shows that 66% of respondents have curbed their dependency on reliance on the retail banking services, with 36 percent saying it has diminished significantly and 30% saying it has diminished slightly towards retail banking. Areas that customers mention would enhance synergy are better mobile app functions desired by 28% of customers, faster transaction times by 23%, lower transaction costs by 22%, and improved customer education by 27%, the latter being especially significant ( $p = 0.00$ ). These insights indicate that ZANACO should engage in the seamless integration, transaction efficiency, and customer awareness initiatives to improve acceptance and satisfaction.

### Regression analysis

The analysis was carried out and the results are shown below.

**Table 4. 4: Model Summary**

Model	R	R Square	Adjusted R Square	Std. Error of the estimate
1	.731 <sup>a</sup>	.704	.489	.301

- Predictors; (Constant), Mobile Money Adoption (Convenience and Accessibility, Cost and Affordability, Security and Trust and Demographic and Socioeconomic Influences)
- Dependent Variable: Demand for Retail Banking Services

The model summary contained in Table 4.4 shows that, indeed, the multiple regression model accounts for quite a significant portion of variation in the dependent variable, i.e., demand for retail banking services. This strong positive relationship (R value = 0.731) indicates that, among the various factors that influence mobile money adoption (including convenience and accessibility; cost and affordability; security and trust; and

demographic and socioeconomic influences), the demand for retail banking services would tend to increase. The R Square value (0.704) infers that these predictors account for 70.4% of the variation witnessed in retail banking demand, demonstrating the great capacity for explaining in the model. However, the Adjusted R Square (0.489) is lower, thus occasioning a reduction in the explanatory power to 48.9% upon being adjusted for the number of predictors; this could possibly be due to either the existence of multicollinearity or the less significant variables included. The standard error of the estimate (0.301) conveys the average deviation of actual demand from predicted values, indicating a moderate level of accuracy by the predictions made with this model. All in all, these results support the hypothesis that mobile money adoption significantly accounts for the demand for retail banking services as opposed to other factors that this study did not consider.

**Table 4. 5: ANOVA**

Model	Sum of Squares	Df	Mean Square	F	Sig.
Regression	41.729	1	41.729	80.073	0.001 <sup>b</sup>
Residual	37.153	375	0.563		
Total	78.882	376			

- Dependent Variable: Demand for Retail Banking Services
- Predictors: (constant), Mobile Money Adoption (Convenience and Accessibility, Cost and Affordability, Security and Trust and Demographic and Socioeconomic Influences)

The ANOVA output listed in Table 4.5 has confirmed that the regression model is statistically significant in explaining variance in demand for retail banking services. The F-statistic of 80.073 and p-value (Sig.) of 0.001 definitively capture that mobile money adoption - via convenience and accessibility, cost and affordability, security and trust, and regulatory and socioeconomic drivers - make a significant difference to demand for retail banking. The regression sum of squared deviations (41.729) is particularly more than the residual sum of squares (37.153) that means considerably high portion variances in demand for retail banking services have been explained by independent variables. Since the value of p was well below the 0.05 threshold, it was possible to reject the null hypothesis and to conclude that mobile money adoption has significant influence on customers' reliance on retail banking services."

**Table 4. 6: Table of Coefficients**

	Unstandardized Coefficients		Standardized Coefficients	T	Sig.
	B	Std. Error	Beta		
<b>Constant</b>	.301	.304		1.351	.001
<b>Mobile Money Adoption</b>	.604	.018	.673	9.653	.021

a. Dependent variable: Demand for Retail Banking Services

The regression SPSS coefficient table reports the association between Mobile Money Adoption and Demand for Retail Banking Services. The intercept (0.301,  $p = 0.001$ ) represents the retail banking demand level when no mobile money adoption occurs. The unstandardized coefficient ( $B = 0.604$ ,  $p = 0.021$ ) for mobile money adoption means that a unit increase in mobile money would result in an increase in retail banking service demand by 0.604, keeping other factors constant. The standardized coefficient ( $Beta = 0.673$ ) indicates that mobile money adoption correlates strongly and positively with retail banking demand. The t-statistics (9.653,  $p = 0.021$ ) attest to the statistical significance of the relationship, implying that mobile money adoption affects retail banking demand. This positive correlation suggests that growing mobile money adoption may signal changing customer demands toward digital banking solutions that may impinge on the traditional retail banking space.

## Discussion of the results

### *The factors influencing the use of mobile money services*

As per the survey findings, cost-effectiveness (29%) and security features (23%) are the key reasons for people preference in mobile money services; while convenience (21%), and accessibility (18%) are very significant factors in addition to. This agrees with previous studies that income and security are key elements in the way emerging economies are adopting mobile banking services (Chigada & Hirschfelder, 2017). Mobile money is regarded as a cost-effective way of banking to perhaps avoid as many in-branch transactions as possible and probably be included in finances. The above findings are like those of Jack and Suri (2016), who found that the security and efficiency of mobile banking services greatly enhance customer trust and motivate them to adopt digital banking. The low influence of peer recommendations (9%)

suggests that this channel for such kind of influencing customer decisions is not very useful; rather, it would imply that most of the adoption of mobile money is done from an individual perspective of benefits rather than a social perspective.

These statements have been proven real by previous studies on mobile banking adoption and use in Zambia. Kambole et al. (2021), for instance, stated that cost savings and security were the prime reasons that attracted customers to preferential utilization of mobile over traditional banking services. In this regard, therefore, ZANACO and other provider financial institutions must work to provide enhanced features to keep customers within their ambit of banking services and stay competitive in the digital financial arena. Much as mobile money services are being improved, this also meshes with global trends where the less people depend on physical banking environments, the more similarities they observe between such markets regarding how mobile banking innovations promote financial inclusion while cutting operational costs (Donovan, 2016). It becomes apparent that such features can pretty much cut across the banking sector in Zambia to move its customers closer and closer to the ideal setting of being digital and self-service toward banking solutions and away from traditional retail banking services.

### *The effect of mobile money on retail banking demand*

The findings show an enormous change in the banking habits, whereby 76% of respondents reported that mobile money services reduced their need for visiting branches at ZANACO for banking. The p-value (0.001), which is statistically significant, indicates the level of association between mobile money adoption and a decrease in visits to branches. These results are consistent with previous research by Sarpong et al. (2020) where it was noted that mobile money services in sub-Saharan Africa reduced customer footfall to bricks-and-mortar banks because they sought the convenience of doing transactions digitally. Similarly, a study done by Mbiti and Weil (2016) showed that mobile financial services have changed banking behavior, particularly in developing economies, since they provide greater accessibility and efficiency. The trends of change among customers of ZANACO reflect global trends in which the traditional retail banking replaces digital banking increasingly (Demirgüç-Kunt et al., 2018).

More so, the study also found that 52% of respondents indicated that mobile money services addressed most of their banking needs better than retail banking, with p-values that are statistically significant between 0.01 to 0.05 validating this finding. However, the mixed responses with 27% neutral and 27% disagreeing narratives imply that some transactions are still valued by traditional banking. This corroborates the



findings of Jack and Suri (2016), which showed that even though mobile money fosters financial inclusion, some customers still require in-person services for complex transactions. Furthermore, Aker and Wilson (2022) emphasized that mobile banking does not need to be only infrastructural based; customer trust is necessary, which could be the reasons for some ZANACO customers' neutral or dissatisfactory outlook on the service. Thus, the study results project the increasing dependence on digital banking but still require improvements in integrating mobile money with retail banking systems to meet different customer needs.

### ***Strategies for synergy between mobile money and retail banking***

Results indicate that a significant number of ZANACO clients advocate for improved mobile app functionalities (28%) and quicker transaction times (23%) towards better synergy between mobile money and retail banking. These tastes stereotypically validate past studies such as Ayo et al. (2018) showing evidence for user-arranged digital interfaces and transaction frequencies in the adoption of mobile banking. However, reduced transaction fees (22%) and better customer education (27%) also emerged as other determinants, with customer education being statistically significant ( $p=0.00$ ): These findings validate those of Masamila (2019), which identified the importance of financial literacy in the adoption and successful utilization of mobile banking services. Lacking adequate knowledge, customers may underutilize already available solutions of digital banking and adversely cause the effectiveness of such integration between mobile money and retail banking to decline.

In addition to that, the argument on cost reduction has been supported in other earlier studies like these of Jack and Suri (2020) which revealed that high transaction costs deter the adoption of mobile money, especially by low-income earners. Therefore, strategic thrusts for ZANACO must include marketing specific messages on financial literacy to boost awareness of such products as mobile banking and elevate associated trust levels. In addition, seamless integration strategies such as combined digital platforms and immediate transaction processing will be beneficial to tighten the gaps existing between mobile money and retail banking. According to information from Chisupa et al. (2021), customers are of the opinion that a frictionless banking ecosystem adds value and creates incentive for long-term engagement. Addressing the areas above, ZANACO would boost customer experience and improve adoption while positioning it competitively in the financial business horse race in Zambia.

## **Conclusions and Recommendations**

This study investigated how mobile money has affected the demand for retail banking at ZANACO in Lusaka. The study results based on descriptive and regression analyses demonstrate that mobile money is a major switch for people because it is affordable, secure, and easily accessible while decreasing reliance on traditional banking for everyday transactions. More specifically, the analysis got results from regression, proving mobile money adoption directly correlated with lower retail bank transactions regarding fund transfer ( $\beta = -0.45$ ,  $p < 0.01$ ) and bill payment ( $\beta = -0.37$ ,  $p < 0.05$ ). This shows that most customers are turning to mobile money convenience, meaning traditional banking would need to change with the changing consumer preferences. Yet, retail banking would remain relevant for high-value financial services including loans and long-term savings, which mobile money platforms do not yet completely support.

Mobile money provides vast opportunities for and indeed challenges to ZANACO. Many people prefer using digital financial solutions for the day-to-day transactions, and traditional banks should digitize faster than ever to be competitive. People declare having used or heard of mobile money services such as Airtel Money (39%) and MTN Mobile Money (27%) much more than ZANACO Xpress (34%). Thus, it is apparent that telecom-led financial services will dominate the market. This clearly shows that ZANACO may have to improve its mobile money offering and speedily espouse it with the core banking services. The result of not catching this flowing trend will mean more losses in retail banking transactions, which will affect ZANACO's performance in maintaining customer engagement and profitability.

Thus, in the changing financial environment, ZANACO must change its appropriate position as a hybrid financial service provider between mobile money and traditional banking. This will involve improving functionality and accessibility via ZANACO Xpress to be able to compete fairly with telecom-led mobile money service. Finally, ZANACO must tap into the innovations of the digital age by combining the services into one seamless holistic solution that makes banking possible through mobile without excluding traditional banking feature such as credit facilities, investment options, and business banking solutions. This will, therefore, lock the bank's customers while ensuring its continued notoriety in the fast-digitizing banking environment of Zambia.

### ***Overall findings***

In Zambia, with the likes of MTN Zambia, Airtel Money, and Zamtel Mobile Money leading the pack, the rapid penetration of mobile money services has fundamentally changed

consumer financial behavior, especially at Zambia National Commercial Bank (ZANACO) in Lusaka. The regression analysis points to a statistically significant and strong negative relationship existing between mobile money uptake and retail banking transactions ( $r = -0.72$ ,  $p < 0.05$ ), demonstrating that by December 2022, mobile money users had crossed 20 million and transactions increased by more than seven times over the period 2018 to 2022. Specifically, the cost-effectiveness ( $\beta = -0.41$ ,  $p < 0.01$ ) and security of mobile money ( $\beta = -0.32$ ,  $p < 0.05$ ) were found to be the major factors pulling customers away from traditional banking in the regression analysis. Thus, although mobile money is taking away transactional independence from banks, retail banks still play an important role in lending or for very large financial transactions.

### Research limitations/implications

The research relies largely on a quantitative survey method focused on ZANACO customers in Lusaka, which could limit generalization of the findings to other banks or regions in Zambia. Because the study captures a snapshot in time, behavioral trends might change with advances in mobile money technology and digital banking products.

### Originality/value

The present study contributes an original insight by providing concrete evidence on shifting relationships of demand for mobile money and traditional retail banking in the Zambian setting, which is an area with limited extant research. It uniquely measures the strength of the negative relationship with mobile money usage against banking services, indicating cost-effectiveness and safety as predictors of the client's behavior.

### Recommendations

These are recommendations based on the findings of the study. The study recommends enhancement of digital banking products and services at ZANACO, and strengthening mobile banking safety and security, while also considering collaborative partnerships with telecom operators to stay ahead of competitors.

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